

Minutes

Oldham Leadership Board 21 November 2019, 10 am until 12 noon

Lees Suite, Civic Centre Oldham

Present:

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	Cllr Sean Fielding (Chair)	Leader, Oldham Council
	Dr John Patterson	Chief Clinical Officer/Deputy Accountable Officer, Oldham CCG
	Rebekah Sutcliffe	Strategic Director of Communities and Reform, Oldham Council
	Donna McLaughlin	Northern Care Alliance NHS Group
	Liz Windsor-Welsh	Chief Executive, Action Together
	Katrina Stephens	Director of Public Health, Oldham Council
	Bill Lovat	Regional Director, Regenda Homes
	Stuart Lockwood	CEO, Oldham Community Leisure
	Jeremy Broadbent	Business Leader
	Matt Drogan	Head of Strategy and Performance, Oldham Council
	Majid Hussain	Chair of CCG Governing Body
	Cllr Arooj Shah	Deputy Leader
	Nicola Frith	Oldham Royal Hospital
	Helen Lockwood	Deputy Chief Executive, Oldham Council
	Guy Parker	Executive Policy and Research Officer to the Leader
	Colette Rose	Supt, Greater Manchester Police
	Julia Veall	Director for Workforce and Organisational Design, Oldham Council
	Simon Jones	Assistant Director Communications, Strategy and Performance, Oldham Council
	Andy Hunt	Green Oldham Lead, Oldham Council
	Andrew Grinnell	Poverty Truth Network
Apologies:	Dr Carolyn Wilkins, OBE	CEO, Oldham Council and Accountable Officer, Oldham
		Cares
	Cllr Zahid Chauhan	Cabinet Member for Health and Social Care
	CS Neil Evans	Chief Supt, Greater Manchester Police
	Cllr Jenny Harrison	Chair of the Health and Wellbeing Board



1 Minutes and key updates/progress since the meeting on 26 September 2019 AGREED/ACTION:

The Minutes of the meeting of 21 November 2019 were agreed as a correct record

The following matters arising from the minutes, were raised:

(a) Cross Partner Comms Group Update

Simon Jones confirmed that this would be covered as part of the agenda item 4: Place Narrative and Corporate Plan.

(b) Workforce HR/OD Group and Procurement leads Update

Julia Veall confirmed that key priorities on the action plan are being delivered.

(c) Local wealth building planning update (Vicky Sugars – report: 2)

The following update was provided:

Local wealth building aims to harness the spend, assets and wealth of key 'anchor' institutions within Oldham to bring benefits to both the local economy and directly to Oldham residents.

The meeting agreed to the report be noted and progress recommendation outlined in the report be progressed to:

- 1. develop a Partnership Programme for local wealth building
- 2. develop shared narrative on local wealth building which all partners can all sign up to
- 3. further consider the commitment of organisations to the Programme
- 4. further consider the commitments and next steps for the Social Value Procurement and Workforce workstreams

2 Item 2: Geographical alignment

Rebekah Sutcliffe, Strategic Director of Reform, Oldham Council and John Patterson, Clinical Lead Oldham CCG presented a summary of whole system place-based Integration and the case for change and the essential building blocks to integrate a multi-agency community approach.

Reasons for change outlined included:

- 1. Financial challenges
- 2. Poor outcomes and widening inequality
- 3. Failure demand
- 4. A deficit model
- 5. Fragmented public services
- 6. Proposal 5 areas
- 7. Relationship with Oldham cares and wider system integration
- 8. Criteria
- 9. Update on the journey so far
- 10. Key themes for engagement
- 11. Current Oldham Districts and Primary Care Networks
- 12. Existing boundaries
- 13. Preferred Option pro's and cons
- 14. Timetable and next steps: Cabinet in Dec, Council in Jan. CCG Nov and Jan; H&WB Nov, Alliance Board Nov

Board members commented on:



- Ward Boundaries Members suggested it was non-negotiable, and they must remain the
- The next steps with regards to moving the work on, including phasing required and the implementation plan; it was noted that Vicky Sugars (Head of Reform) is leading for the Council, with partners - working through implementation plan and will consult with the wider group.
- Geographical realignment having already been discussed at political group meetings, caution around the terminology was described as key - needs to be made clear that this is an administrative change e.g. Saddleworth, Waterhead and St James; we are not telling people that where they currently live and their identity has changed but more that we are moving to work as a network neighbourhoods.

AGREED/ACTION:

That the Board, in principle, supports the preferred option for geographical alignment and operational alignment under this option.

3 Item 3: Place Narrative and Corporate Plan

Simon Jones presented the item on Place Narrative and the Corporate Plan

This included:

- 1. Context around the Corporate Plan
- 2. Early priorities identified
- 3. Major projects4. Transformation
- 5. Delivery framework
- 6. What's our story?7. Taking the story forward

Board members commented on:

- The need to think about what our communities want to achieve
- The Link to Thriving Communities work needing to be addressed
- Co-production should be how we move forward, language owned, represented and understood widely
- One of the biggest challenges being raising the aspiration of young people, so important to seek their contributions/ involvement with the plan
- The need to review marketing and how to get the message across in an effective way.
- Enhancing our reputation to be considered as part of developing the plan
- Vision elements needing to be included
- Well Being needs to be a strand within the corporate plan
- The plan needs to be inclusive with regards to working with partners
- The general feeling was it felt balanced and well spread
- The need to be proud and market what we do well
- The need to learn from previous positive campaigns, e.g. love where you live

AGREED/ACTION:

- 1. SJ to collate list of ambassadors for Oldham
- 2. LWW, Action Together, offered support to contribute to the plan
- 3. Include ambitions and aspirations for young people as part of the corporate plan
- 4. That the final plan should be published in May 2020



4 Item 4: Poverty Truth Commission (presentation)

Liz Windsor-Welsh, Chief Executive, Action Together and Andrew Grinnell from the Poverty Truth Network gave a presentation which outlined the potential for the Poverty Truth Commission; current work happening in Oldham; examples in Scotland and Leeds of where the work had been undertaken successfully and described how the model sits alongside other initiatives as an example of co-production.

AGREED/ACTION:

- 1. That partners work offline to agree the following:
 - (a) 15 Civic and Business and 15 people with Lived Experience to commit to Poverty Truth Commission for the next 18 months.
 - (b) 10 leaders from Oldham Leadership Board to commit to working on the commission
- 2. That commissioners meet regularly in small groups, and monthly as a full commission to build relationships and increase shared understanding.
- 3. That, through the meetings referred to in 2 (above), relationships be established between commissioners.
- 4. That the commission identifies up to 3 key areas to work on together over the next 18 months.
- 5. That the video from todays presentation be circulated to all OLB Members by email.

5 Item 5: Climate Change Emergency Plan: 5

Presented by Andy Hunt, Green Oldham Lead, Oldham Council

New Deal – focus on the economy in Oldham, jobs, training opportunities, inward investment in to the borough.

This report presents the draft Vision, Objectives and Pledges for the forthcoming Oldham Green New Deal Strategy, for discussion and feedback and with a view to agreeing a format for a Memorandum of Understanding between Oldham Partnership members on tackling the climate emergency.

AGREED/ACTION:

- 1. AH to produce MOU on "Green New Deal" / Climate Emergency for Oldham Partnership taking into account points raised from discussion including single use plastics, collaborative working, our vison and objectives to be brought to next meeting along with a Programme of Works including time lines
- 2. AH to engage with "Anchor" procurement group to make sure green agenda is integrated into discussions
- All partners to think about how their own organisations can act on the green agenda and how we can develop common work areas as "Team Oldham" to really make the transformational change

AOB

Update from GM Town of Culture

Oldham will make a bid, the deadline for submission being Thursday, 28th November.

Date and Time of Next Meeting: Thursday 23rd January, 10am until 12noon, Crompton Suite, Civic Centre, Oldham